

Owner	Risk ID	Risk Statement	Mitigation Strategy	Timeframe	Category	Severity
Core Financial						
Contingency Plan Complete						
Charles Harris						
	CFR0006	Integration of activities across various parties on which the schedule is dependent, for example: Interfaces for integration testing; data not available for cleansing and conversion; users not available for training resulting in duplicating of tasks or lack of accomplishment of required tasks.	1. Identify dependencies in the project work plan/schedule. 2. Establish requirements for 3rd parties and communicate them early. 3. Negotiate commitments and secure agreements/MOUs.	Pilot Center	Schedule	9
Kathy Shockley						
	CFR0036	Center Leadership may not be committed to the Core Financial Project; resulting in lack of resources, lost objectives and negative results.	Seek and retain active Center Leadership commitment to and support of the Project.	Pilot Center	Schedule	6
	CFR0038	Core Financial may not be the top priority for the Center CFO and Procurement organizations; resulting in lack of resources to adequately support implementation.	Seek and retain active involvement from the Center CFO and Procurement organizations to obtain commitment to and support of the Project.	Pilot Center	Schedule	9
Terry Whaley						
	CFR0005	Concurrent activities not being managed properly during Roll-out; resulting in schedule delays and unnecessary rework.	Develop a detailed, coordinated rollout strategy and approach to be coordinated with established teams at each Center.	Agency Rollout	Schedule	3
	CFR0042	There may be a lack of integration of activities across various parties on which the schedule is dependent, for example: interfaces for integration testing; data not available for cleansing and conversion; users not available for training, all of which could result in a duplication of tasks or lack of accomplishment of required tasks.	Develop a detailed, coordinated rollout strategy and approach to be coordinated with established teams at each Center.	Agency Rollout	Schedule	3

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Tim.P.Checkwick						
	CFR0020	Lack of data or inaccurate data; resulting in data conversion execution not meeting processing requirements and internal and external reporting requirements.	Perform extensive testing of the data conversion programs/loads and detailed analysis/reconciliation of the data.	Pilot Center	Mission Success	9
	CFR0023	Lack of data or inaccurate data; resulting in data conversion execution not meeting processing requirements and internal and external reporting requirements.	Perform extensive testing of the data conversion programs/loads and detailed analysis/reconciliation of the data.	Agency Rollout	Mission Success	9
Wanda Broadhead						
	CFR0004	Inadequate Data Conversion planning; resulting in inaccurate data or lack of data required to meet processing requirements and internal/external reporting requirements.	The Core Financial Project will establish a Data Conversion Strategy and Rollout Approach which will incorporate guiding elements that should be included in the planning and preparation of Data Conversion for the Pilot Center. Included in this guidance will be necessary tasks that the Pilot Center should accomplish prior to, during, and after data conversion to the new software.	Pilot Center	Mission Success	9
	CFR0022	Inadequate Data Conversion planning; resulting in inaccurate data or lack of data required to meet processing requirements and internal/external reporting requirements.	The Core Financial Project will establish a Data Conversion Strategy which will incorporate guiding elements that should be included in the planning and preparation of Data Conversion for each center. Included in this guidance will be necessary tasks that each center should accomplish prior to, during, and after data conversion to the new software.	Agency Rollout	Mission Success	9
Plan Documented						
Katherine Nabors						
	CFR0017	Lack of Process Owners Buy-In Agencywide (This includes Code B and all Centers); System not accepted, resulting in IFM Mission not being accomplished.	Implement a strong change management and communications program.	All	Mission Success	6

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	CFR0019	Lack of user acceptance of new system and business processes; Systems and process are not accepted, resulting in failure to realize the full benefits.	Implement a strong change management focusing on communication and training.	Pilot Center	Mission Success	6
	CFR0044	Lack of Pilot Center Process Owners Buy-In; System not accepted, resulting in IFM Mission not being accomplished.	1. Implement strong change management and communications program. 2. Implement Integrated Agency Design Team and Agency Process Team to facilitate collaboration. 3. Ensure process owners have representation on steering committee.	Pilot Center	Mission Success	6
Kathy Shockley	CFR0010	Additional identification of gaps based on increased understanding of software capabilities; resulting in repetition of configuration tasks; additional process changes and extensions, or bolt-ons resulting in schedule delays and rework.	Use of training and testing to ensure gaps are identified early in the design process.	Pilot Center	Schedule	6
	CFR0030	Unable to obtain final decisions on functional issues in a timely manner, resulting in schedule delays and unnecessary rework.	The Core Financial Project will follow the governance structure defined by the Program to obtain necessary functional decisions. Any delays in this process will be elevated to the MSFC Customer Board Chair and to the MSFC CFO for resolution.	Pilot Center	Schedule	6
Pamela Cucarola	CFR0014	Unexpected loss of key project personnel due to attrition, illness, burnout, etc. may result in schedule delays while new personnel are acquired and trained.	1. Provide realistic schedule that incorporates "balance" to minimize burnout 2. Provide professional growth opportunities 3. Provide competitive compensation with incentives 4. Establish back ups for key team positions	All	Schedule	9

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	CFR0027	NASA mandates changes to the Implementation Contractor's methodology and best practices to suit our paradigm or accommodate differing objectives; resulting in unnecessary duplications, rework and inefficiencies in accomplishing required tasks.	The Core Financial Project will adopt Accenture's implementation methodology as defined during the Understanding Phase. Any modifications or deviations from this methodology will be reviewed for sufficient justification and for impact to cost, schedule, and risk.	Pilot Center	Schedule	3
	CFR0029	Unable to obtain final decisions on functional issues in a timely manner, resulting in schedule delays and unnecessary rework.	The Core Financial Project will follow the governance structure defined by the Program to obtain necessary functional decisions. Any delays in this process will be elevated to the Project Steering Committee Chair and to the Program Director for resolution.	Agency Design	Schedule	6